FY2026(ending March 31,2027)
First Quarter Earnings Report

July 31, 2026

MISUMI Group Inc. (9962)
Representative Director and President Arata Shimizu
Senior Corporate Officer CFO Toru Takanami

Key Highlights（Q1 Results）

Quarterly net sales and operating income both **reached record highs.**

Billion yen	FY25.1Q Actual	FY26.1Q Actual	YoY change（Local currency basis）
Net sales	99.3	**131.4**	**+32.3%** **（+23.5%）**
Operating income	9.6	**17.8**	**+85.3%** **（+53. 8%）**
Margin	9.7%	**13.6%**	**+3.9pt** **（+2.4pt）**

FY26.1Q Exchange rates_USD：160.5 yen, EUR：185.5 yen, RMB：23.5 yen

- ✓ **Captured** growing demand from data centers and semiconductor sectors, driven by AI-related investment.
- ✓ Benefits from Digital MODEL initiatives **materialized faster than expected**, driving sales growth.
- ✓ **Additional investment to expand production capacity for automated positioning stages (“automated-stages”)** amid growing data center investment. **(press release issued today)**

Key Highlights（Full-year Outlook）

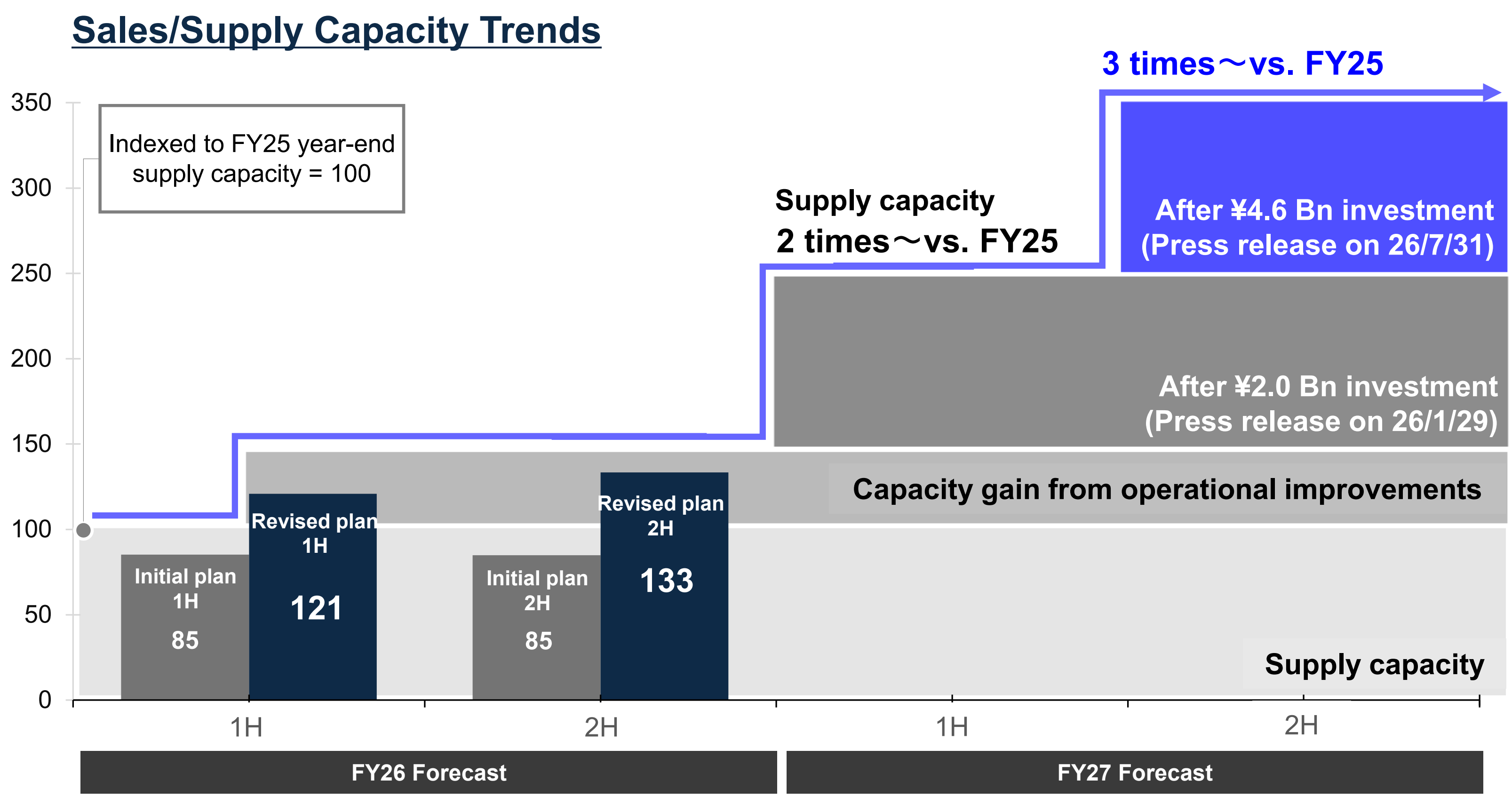
Operating income forecast raised by ¥12.0 billion vs. the April 30 forecast, with operating margin improving to 12.6%.

Billion yen	FY25 Actual	**FY26 Outlook （Announced on 4/30 ）**	**FY26 Outlook （Announced on 7/31）**	**YoY change （Local currency basis）**	**Vs. 4/30 Announced FC (Local currency basis)**
Net sales	441.3	491.5	**532.0**	**+20.5% （+17.1%）**	**+8.2% （+6.1%）**
Operating income	47.6	55.0	**67.0**	**+40.7% （+29.5%）**	**+21.8% （+15.3%）**
Margin	10.8%	11.2%	**12.6%**	**+1.8pt （+1.1pt）**	**+1.4pt （+1.0pt）**

FY26 2Q Onward assumed exchange rates_USD：155.0 yen, EUR： 182.0 yen, RMB： 22.5 yen

Capacity Expansion Investment in Automated-Stages for Data Centers and Components for Growth Industries

Decided on a ¥4.6 billion capacity expansion investment in anticipation of growing demand for automated-stages for data centers and humanoid-industry-related components.



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1. Earnings Overview for the First Three Months of FY2026

Consolidated Financial Results

Record net sales of ¥131.4 Bn (+32.3% YoY) and operating income of ¥17.8 Bn (+85.3% YoY).

Billion yen

	Pre-Fictiv consolidation			Fictiv		Post-Fictiv consolidation		
	FY25 1Q Actual	**FY26 1Q Actual**	YoY change (Local currency basis)	FY25 1Q Actual	**FY26 1Q Actual**	FY25 1Q Actual	**FY26 1Q Actual**	YoY change (Local currency basis)
Net Sales	99.3	**126.4**	+27.3% (+18.5%)	–	**4.9**	99.3	**131.4**	+32.3% (+23.5%)
※1 Before goodwill amort. Operating Income	10.6	**19.5**	+82.4% (+52.6%)	※2 -1.1	**-0.6**	9.6	**18.8**	+95.7% (+63.3%)
Margin	10.8%	**15.4%**	+4.7pt (+3.1pt)	–	**–**	9.7%	**14.3%**	+4.6pt (+3.2pt)
Operating Income	10.6	**19.5**	+82.4% (+52.6%)	-1.1	※3 **-1.6**	9.6	**17.8**	+85.3% (+53.8%)
Margin	10.8%	**15.4%**	+4.7pt (+3.1pt)	–	**–**	9.7%	**13.6%**	+3.9pt (+2.4pt)
Net income	8.0	**13.4**	+67.9% (–)	-0.7	**-1.7**	7.2	**11.7**	+62.1% (–)

※1: Profit calculated by adding amortization of goodwill and amortization of intangible assets related to the acquisition of Fictiv Inc. to operating profit
※2: Breakdown: (FY 25 1Q M&A intermediary fees :-¥1.1 Bn, FY26 1Q Fictiv standalone performance: −¥0.6 Bn)
※3: Included amortization of goodwill and related items: −¥1.0 Bn

FY26.1Q Exchange rates
USD：160.5 yen, EUR：185.5 yen, RMB：23.5 yen

Sales and Operating Income by Business Segment

Double-digit YoY net sales growth and operating margins across all segments.
FA, where Digital MODEL initiatives are especially effective, grew net sales over 50% including Fictiv and about 40% before consolidation.

Billion yen

	Net Sales			Operating Income				
	FY25 1Q Actual	FY26 1Q Actual	YoY change (Local currency basis)	FY25 1Q Actual	Margin	FY26 1Q Actual	Margin	YoY change (Local currency basis)
Total	99.3	131.4	+32.3% (+23.5%)	9.6	9.7%	17.8	13.6%	+85.3% (+53.8%)
FA business	33.5	51.5	+53.6% (+41.8%)	3.9	11.7%	8.1	15.8%	+107.3% (+61.2%)
Pre-Fictiv consolidation	33.5	46.5	+38.8% (+28.4%)	4.9	14.9%	9.7	21.0%	+96.4% (+56.9%)
Die Components business	21.0	24.2	+14.9% (+5.6%)	2.1	10.1%	2.9	12.1%	+38.5% (+19.3%)
VONA business	44.7	55.6	+24.5% (+17.1%)	3.5	8.0%	6.7	12.2%	+88.8% (+66.2%)

Digital MODEL Shift: Performance

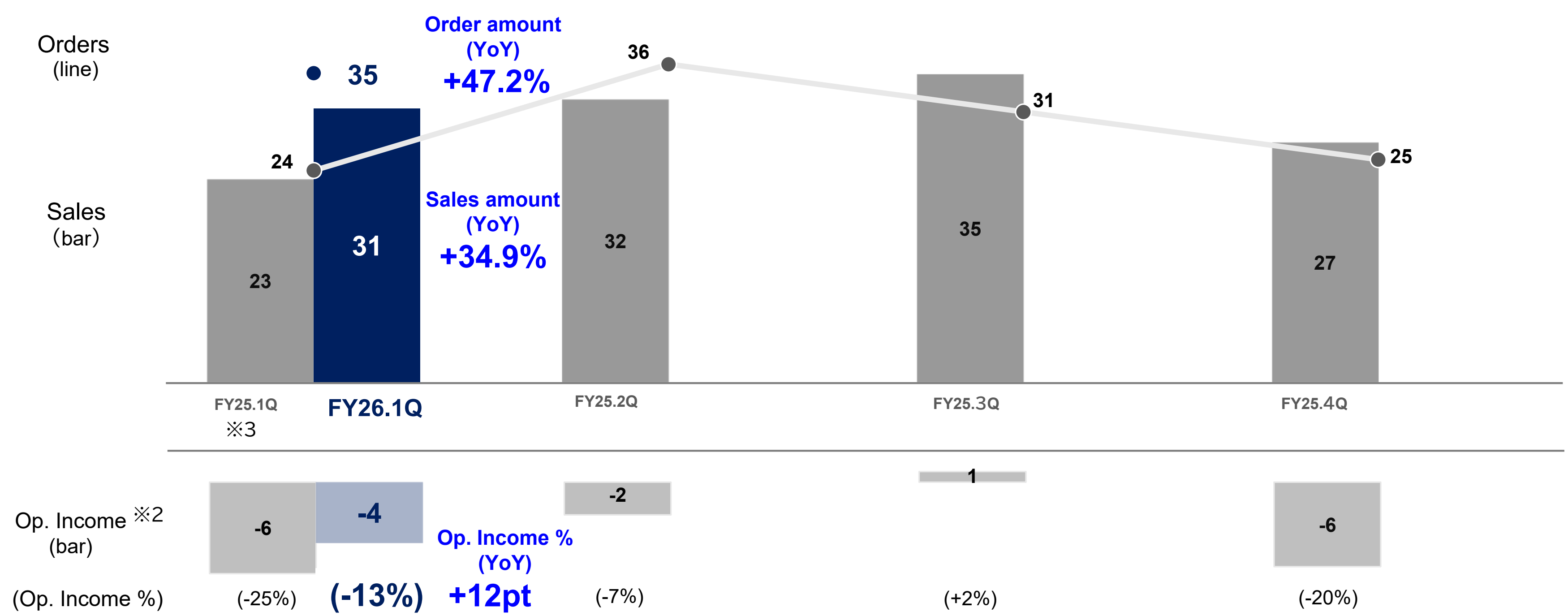
Net Sales Billion yen

	FY25 1Q Actual	FY26 1Q Actual	YoY change	Progress
Total	11.0	20.4	+85.4%	
Online Processing Business	4.0	9.6	+135.1%	
meviy	4.0	4.6	+13.6%	Excluding North America (now consolidated into Fictiv), +24.1% YoY growth
Fictiv	-	4.9	-	Consolidated from Q2 FY2025
Economy Series	3.8	6.7	+72.7%	Growth significantly exceeded the plan, led by China and Asia
D-JIT	3.0	4.1	+37.1%	Full-scale rollout commenced in China, Singapore, and Malaysia

Fictiv's Business Performance (Standalone Basis)

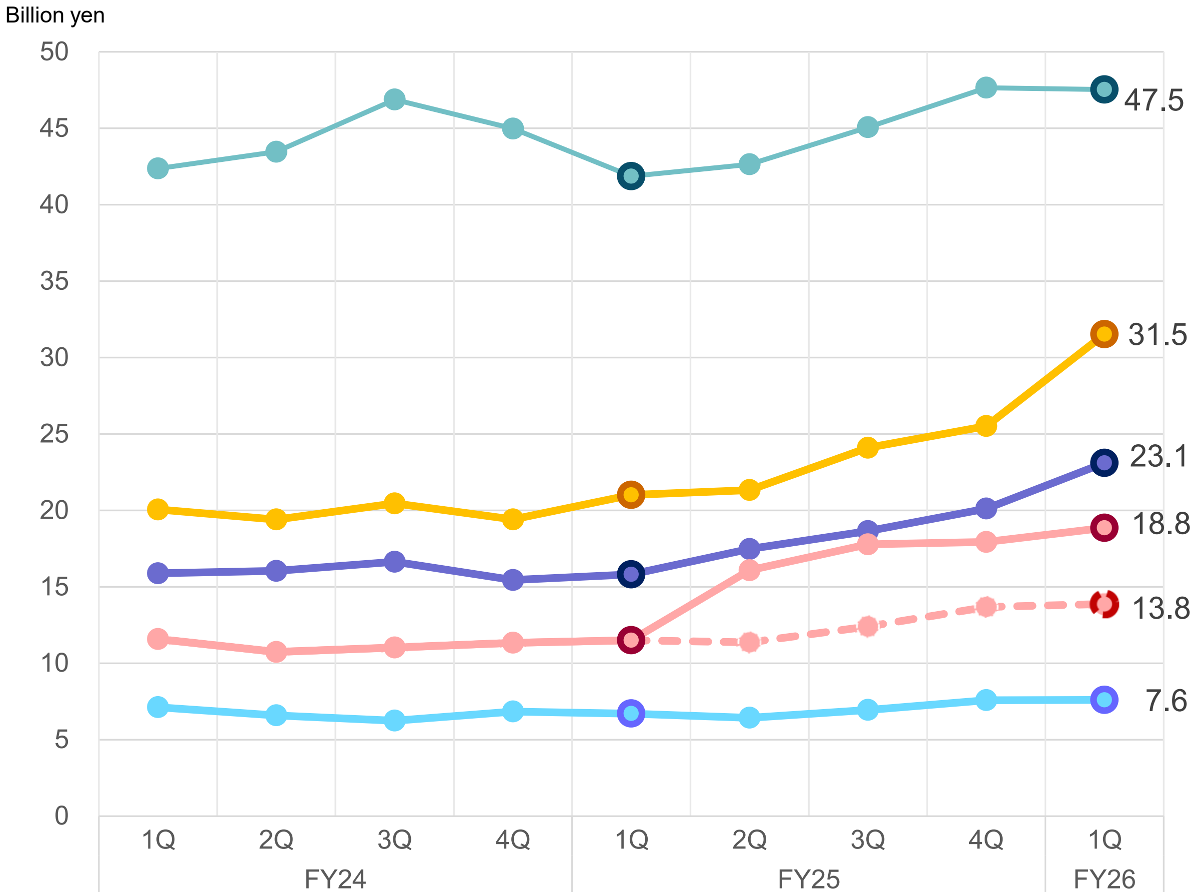
Orders and net sales increased YoY and QoQ; profitability continued to improve.

Quarterly Business Performance (US $M) ※1



※1: Business performance from July 2025 (Q2) onwards included in consolidated results
※2: Excl. M&A intermediary fees and goodwill amortization
※3: Excluding one-time stock-based compensation expenses in 1Q

Sales by Region



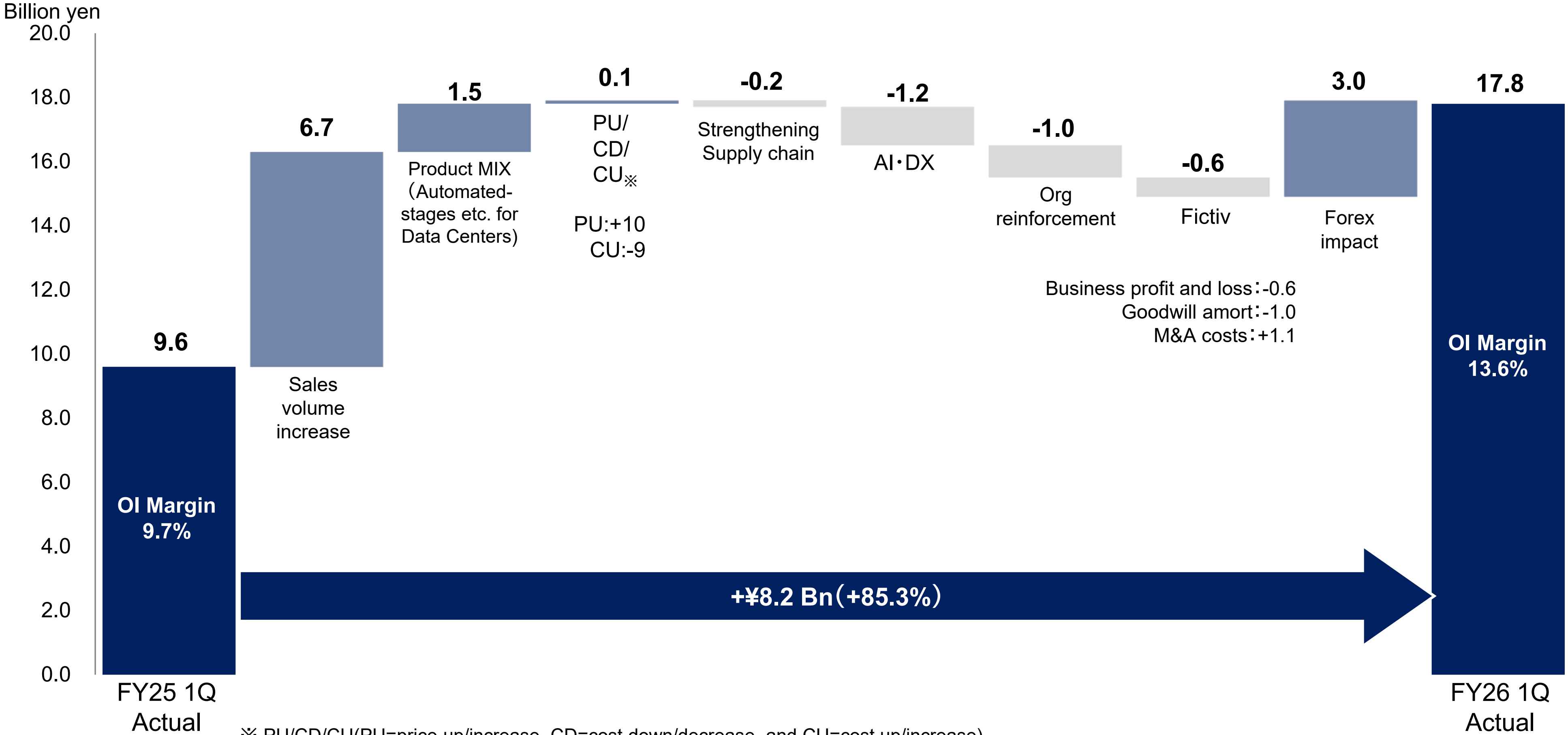
Overseas ratio 63.8%

YoY change

	Yen basis	Local currency basis
Japan	**+13.5%**	**-**
✓ Double-digit growth on robust semiconductor, electronics, and electrical-equipment demand		
China	**+50.1%**	**+28.5%**
✓ Growth driven by data center demand and increased penetration of the Economy Series		
Asia	**+46.1%**	**+35.8%**
✓ High growth continued, driven by Economy Series penetration and high semiconductor-industry operating rates		
U.S.	**+63.9%**	**+52.2%**
Pre-Fictiv consolidation	**+20.7%**	**+8.9%**
✓ Significant YoY growth following the consolidation of Fictiv		
Europe	**+13.3%**	**+0.4%**
✓ Gradual market recovery visible, but a full recovery has yet to materialize		

Operating Income Variance Analysis

Higher sales volume, product mix, and FX more than absorbed upfront investment, for a +¥8.2 billion YoY increase (+85.3%).



※ PU/CD/CU(PU=price up/increase, CD=cost down/decrease, and CU=cost up/increase)

2. FY2026 Full-year Performance Outlook

Consolidated Business Outlook

Full-year outlook raised to net sales of ¥532.0 billion (+20.5% YoY) and operating income of ¥67.0 billion (+40.7% YoY).

Consolidated Business Results & Outlook

Billion yen

		FY25 Actual	FY26 Outlook (4/30)	**FY26 Outlook (7/31)※2**	**YoY change (Local currency basis)**	**Vs. Announced FC(4/30) (Local currency basis)**
Net Sales		441.3	491.5	**532.0**	**+20.5% (+17.1%)**	**+8.2% (+6.1%)**
Before goodwill amort. Operating Income ※1		50.4	58.7	**70.9**	**+40.5% (+29.8%)**	**+20.6% (+14.3%)**
	Margin	11.4%	12.0%	**13.3%**	**+1.9pt (+1.2pt)**	**+1.4pt (+0.9pt)**
Operating Income		47.6	55.0	**67.0**	**+40.7% (+29.5%)**	**+21.8% (+15.3%)**
	Margin	10.8%	11. 2%	**12.6%**	**+1.8pt (+1.1pt)**	**+1.4pt (+1.0pt)**
Net Income		40.4	37.4	**44.8**	**+10.7% (-)**	**+19.8% (-)**

※1: Operating income plus amortization of goodwill and intangible assets associated with the acquisition of Fictiv Inc.
※2: Of which, Fictiv's FY26 Outlook (Previously announced on 4/30)
Net sales: Previous ¥22.1 billion ⇒ Current ¥22.9 billion
Operating income before goodwill amortization: Previous -¥0.8 billion ⇒ Current -¥0.8 billion
Operating income: Previous -¥4.5 billion ⇒ Current -¥4.7 billion

FY26 2Q onward assumed exchange rates
USD：155.0 yen, EUR：182.0 yen, RMB：22.5 yen

Sales and Operating Income by Business Segment

FA posted a significant profit increase, while Die Components and VONA also contributed steady gains; all segments are expected to post higher sales and profit versus the previous forecast.

Billion yen

Net Sales

	FY25 Actual	FY26 Forecast (4/30)	**FY26 Forecast (7/31)**	**YoY change (local currency basis)**	**Vs. Announced FC (4/30)**
Total	441.3	491.5	**532.0**	**+20.5% (+17.1%)**	**+8.2% (+6.1%)**
FA business	160.4	201.4	**216.5**	**+34.9% (+30.8%)**	**+7.5% (+5.3%)**
Pre-Fictiv consolidation	146.1	179.2	**193.6**	**+32.6% (+28.4%)**	**+8.0% (+6.0%)**
Die Components business	88.3	92.9	**94.1**	**+6.5% (+2.8%)**	**+1.3% (-1.2%)**
VONA business	192.5	197.1	**221.4**	**+15.0% (+12.3%)**	**+12.3% (+10.4%)**

Operating Income

	FY25 Actual	Margin	FY26 Forecast (4/30)	Margin	**FY26 Forecast (7/31)**	**Margin**	**YoY change (local currency basis)**	**Vs. Announced FC (4/30)**
Total	47.6	10.8%	55.0	11.2%	**67.0**	**12.6%**	**+40.7% (+29.5%)**	**+21.8% (+15.3%)**
FA business	20.2	12.6%	22.6	11.3%	**30.0**	**13.9%**	**+47.9% (+35.7%)**	**+32.3% (+23.9%)**
Pre-Fictiv consolidation	25.2	17.3%	27.2	15.2%	**34.7**	**18.0%**	**+37.4% (+27.3%)**	**+27.5% (+20.0%)**
Die Components business	8.6	9.8%	12.4	13.4%	**12.6**	**13.4%**	**+44.9% (+33.4%)**	**+1.1% (-3.8%)**
VONA business	18.6	9.7%	19.8	10.1%	**24.4**	**11.0%**	**+30.9% (+21.0%)**	**+22.9% (+17.5%)**

Digital MODEL Shift Performance

Net Sales

Billion yen

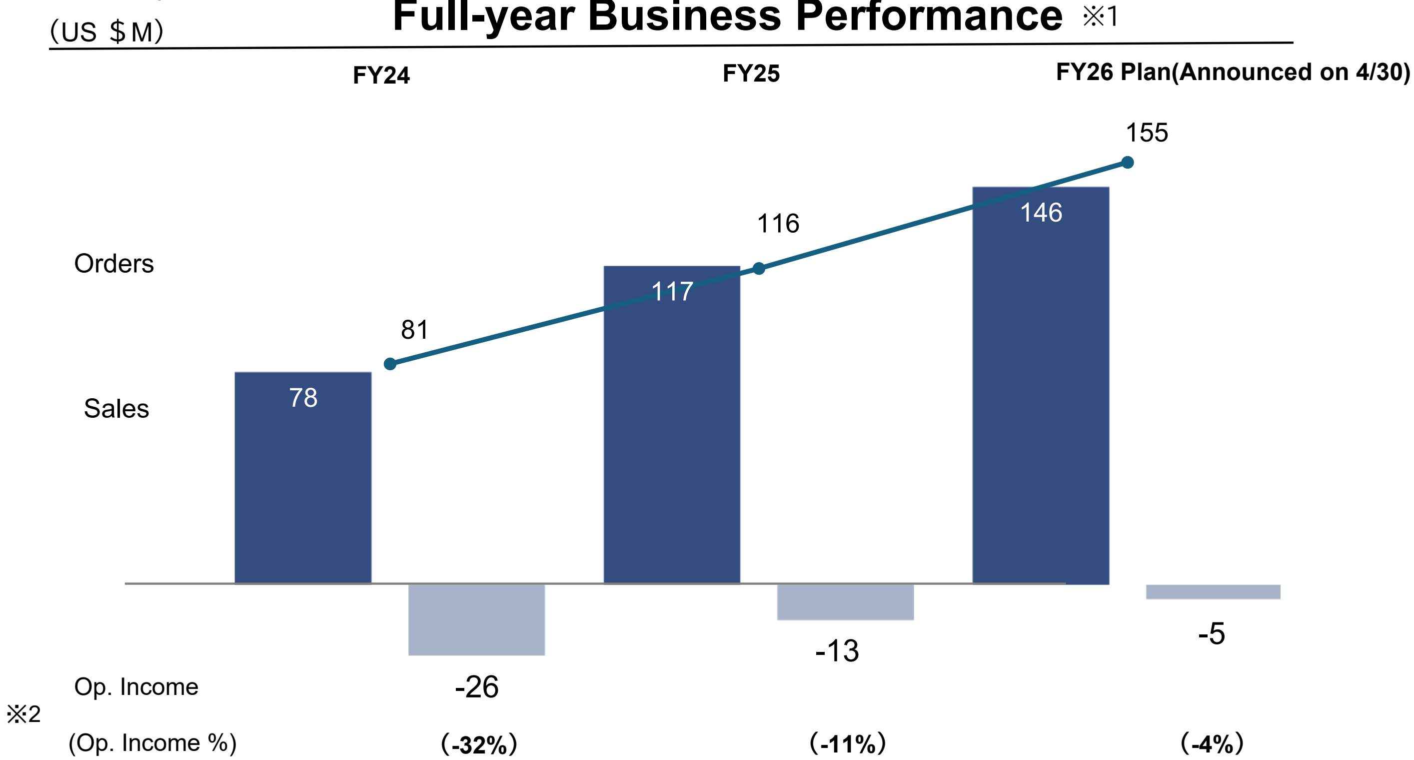
	FY25 Actual	FY26 Forecast (4/30)	**FY26 Forecast (7/31)**	**YoY change**	**Vs. Announced FC (4/30)**	FY26 Action Plans for Each Initiative
Total	64.2	87.5	**91.2**	**+42.0%**	**+4.3%**	
Online Processing Business	32.1	46.4	**46.0**	**+43.5%**	**-0.7%**	
meviy	17.7	24.3	**23.1**	**+30.6%**	**-4.6%**	North America operations consolidated into Fictiv; excluding North America, +41.8% YoY growth
Fictiv	※1 14.3	22.1	**22.9**	**+59.6%**	**+3.6%**	Expanding customer penetration by enhancing capability and responsiveness
Economy Series	18.3	25.1	**27.2**	**+48.9%**	**+8.5%**	Customer expansion driven by continued enhancement of product variety
D-JIT	13.8	16.0	**17.9**	**+29.5%**	**+12.0%**	Further expansion of countries of operation

※1: FY25 figures represent nine-month results

Fictiv's Business Performance (Standalone Basis)

Orders grew +33.8% and net sales +24.8%, sustaining double-digit growth, while operating margin steadily improved +7pt.
Profitability improvement is progressing broadly as planned, and results are expected to land in line with the initial full-year plan.

Full-year Business Performance ※1



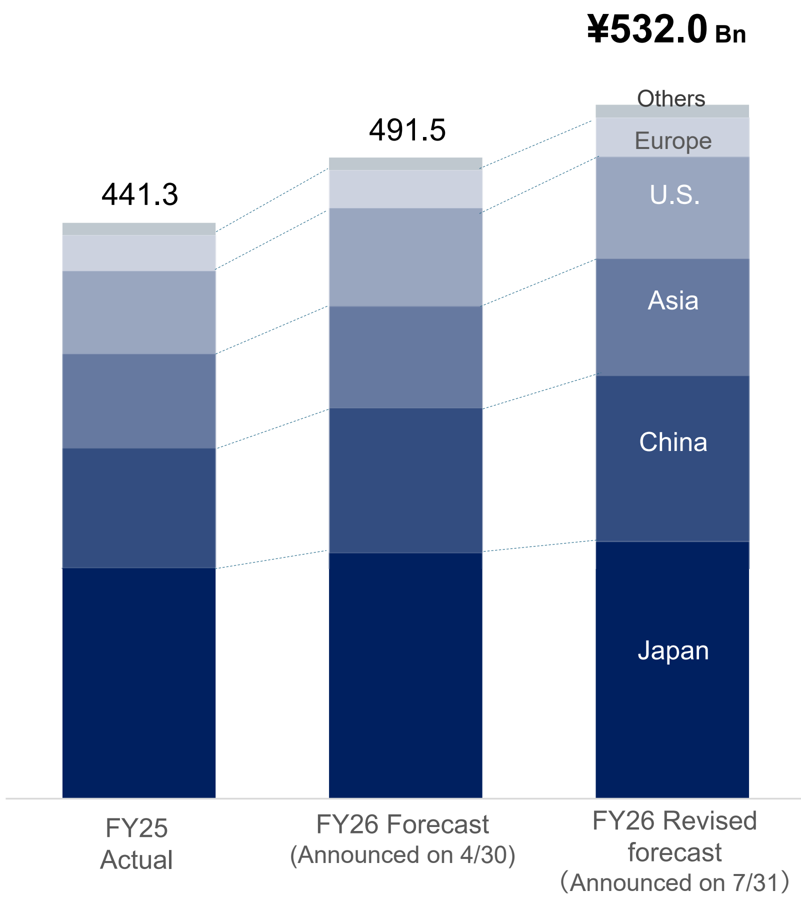
Orders Full-year YoY
+33.8%

Sales Full-year YoY
+24.8%

Op. Income Full-year YoY
+7pt

※1: Business performance from July 2025 (Q2) onwards included in consolidated results
※2: Excl. M&A intermediary fees and goodwill amortization

Sales by Region

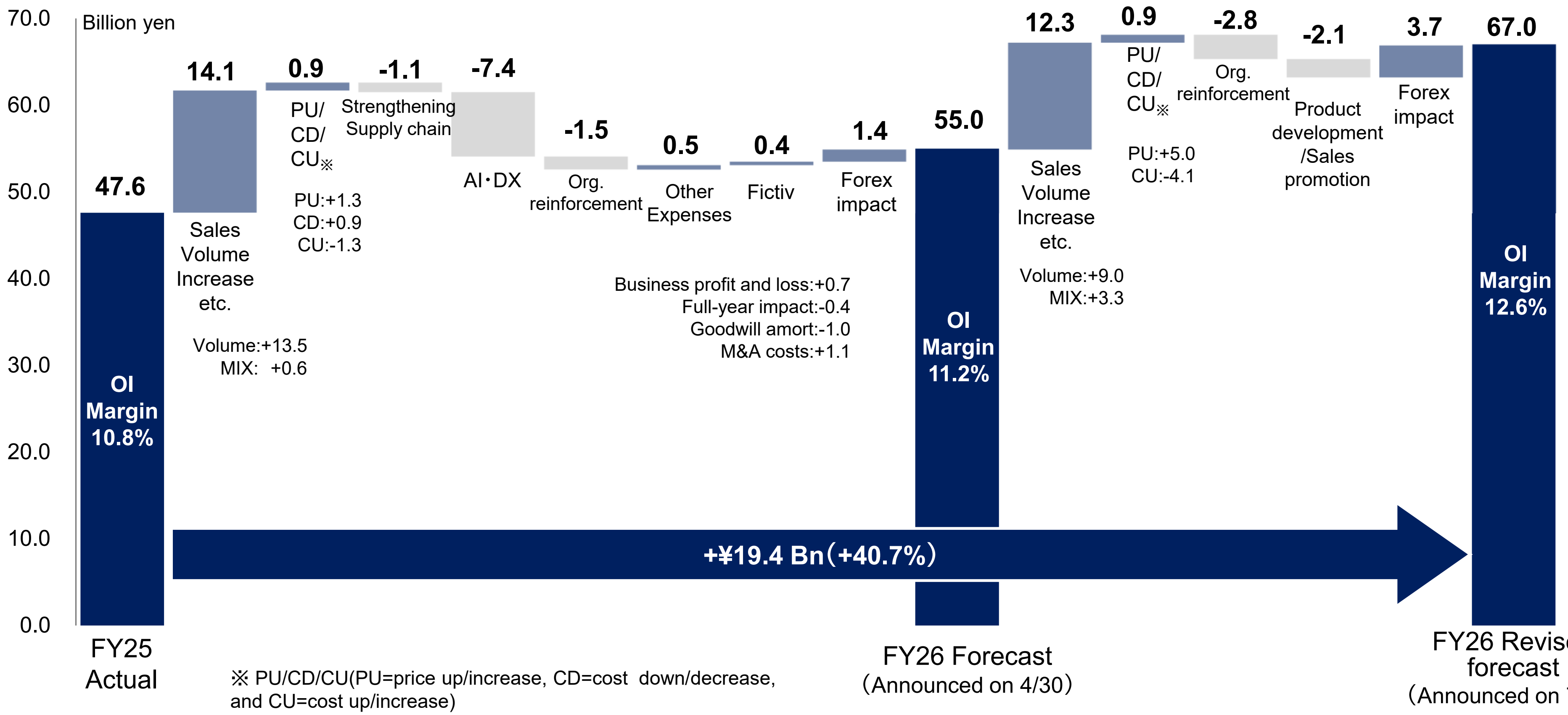


Overseas ratio	FY25 Actual	FY26 Forecast (Announced on 4/30)	FY26 Revised forecast (Announced on 7/31)
	59.8%	61.6%	62.9%

	Sales	YoY change		Vs. Announced FC(4/30)	
		Yen basis	Local currency basis	Yen basis	Local currency basis
Europe	**¥30.1 Bn**	**+8.9%**	**+3.3%**	**+3.1%**	**+0.0%**
✓ A gradual market recovery is visible, but has yet to become full-fledged; only FX impact reflected.					
U.S.	**¥77.9 Bn**	**+23.2%**	**+18.7%**	**+3.7%**	**+0.3%**
Pre-Fictiv consolidation	**¥55.1 Bn**	**+12.8%**	**+7.9%**	**+3.9%**	**+0.4%**
✓ Reflecting gains from Fictiv integration and steady demand trends.					
Asia	**¥89.4 Bn**	**+24.1%**	**+22.1%**	**+14.8%**	**+11.6%**
✓ Reflects the further capture of semiconductor-related demand, among others, driven by the increased penetration of digital model initiatives.					
China	**¥127.3 Bn**	**+38.5%**	**+29.4%**	**+14.8%**	**+11.5%**
✓ Reflects the accelerating penetration of digital model initiatives and increased data center-related demand, among other factors.					
Japan	**¥197.2 Bn**	**+11.3%**	**-**	**+4.5%**	**-**
✓ Reflecting a gradual recovery in capex demand.					

Operating Income Variance Analysis

Operating income forecast raised by ¥12.0 billion vs. the April 30 forecast, mainly driven by higher sales volume and improved product mix (+¥12.3 billion).
Operating margin improved +1.4pt to 12.6%, even while making upfront investments in organizational reinforcement, product development, and sales promotion.



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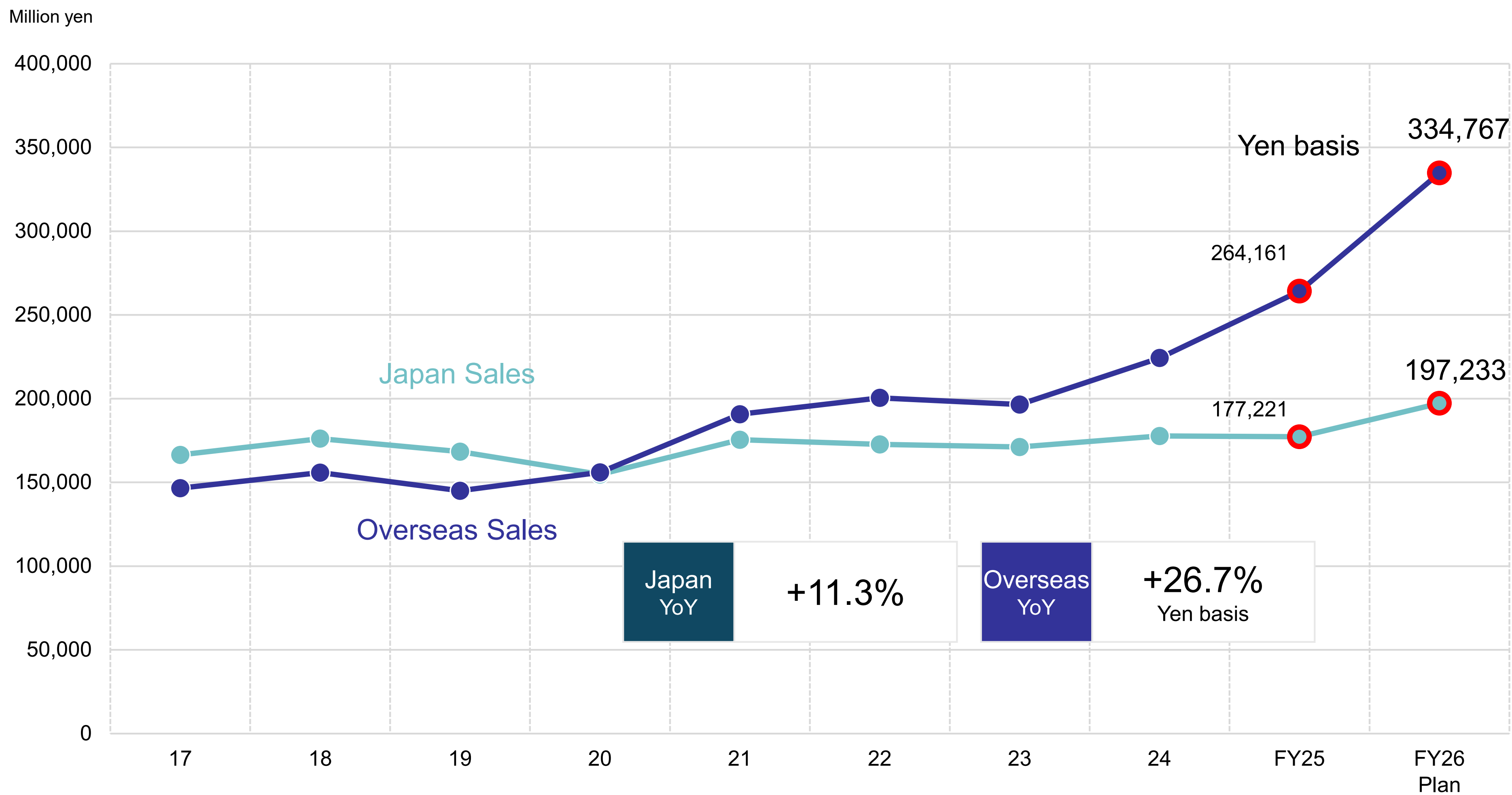
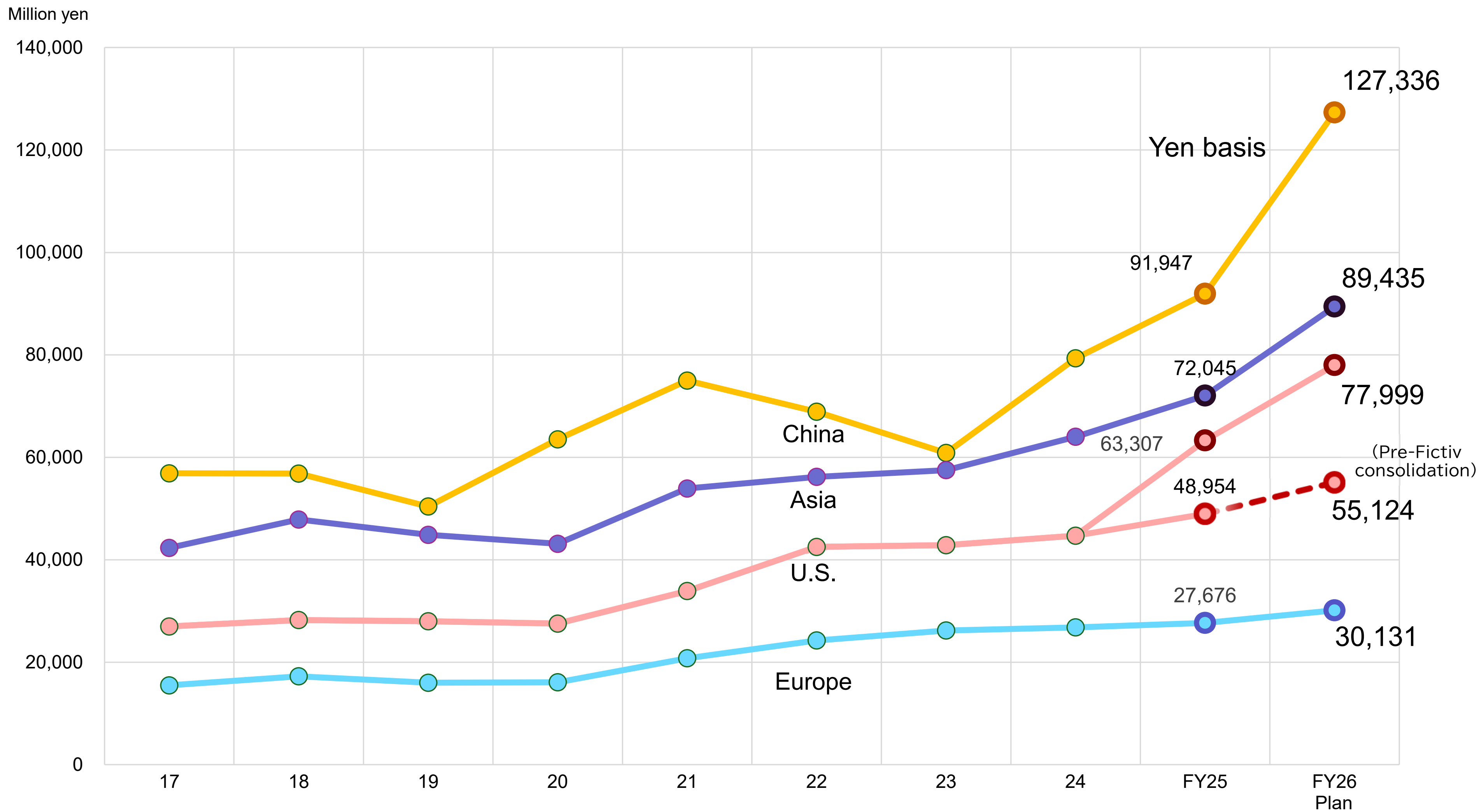
3. Reference Materials

FY2026 Japan & Overseas Sales



FY2026 Sales by Region



1 Consolidated Balance Sheet

(million yen)

	As of March 31, 2024		As of March 31, 2025		As of June 30, 2025		As of March 31, 2026		As of June 30, 2026	
	Amount	vs previous FY end %	Amount	vs previous FY end %	Amount	vs previous FY end %	Amount	vs previous FY end %	Amount	vs previous FY end %
Current assets	313,381	10.9%	317,805	1.4%	268,033	-15.7%	295,654	-7.0%	305,899	3.5%
Cash and Deposits	148,848	24.5%	159,296	7.0%	101,379	-36.4%	112,941	-29.1%	108,512	-3.9%
Notes receivable and accounts receivable	75,869	-0.6%	78,390	3.3%	81,873	4.4%	98,520	25.7%	105,707	7.3%
Inventories	78,378	1.3%	69,652	-11.1%	69,447	-0.3%	73,439	5.4%	75,168	2.4%
Other current assets	10,285	10.4%	10,466	1.8%	15,333	46.5%	10,753	2.7%	16,510	53.5%
Fixed assets	100,136	4.5%	101,769	1.6%	151,020	48.4%	169,314	66.4%	168,011	-0.8%
Property, Plant and Equipment	51,042	5.4%	52,522	2.9%	51,850	-1.3%	56,638	7.8%	56,808	0.3%
Buildings and structures	14,252	-2.4%	21,536	51.1%	21,197	-1.6%	23,005	6.8%	23,366	1.6%
Machinery, equipment and vehicles	16,084	2.7%	15,626	-2.8%	15,091	-3.4%	16,133	3.2%	15,721	-2.6%
Land	3,880	-0.5%	4,259	9.8%	4,290	0.7%	4,323	1.5%	4,327	0.1%
Other tangible fixed assets	16,824	18.2%	11,099	-34.0%	11,271	1.6%	13,175	18.7%	13,392	1.6%
Intangible fixed assets	36,109	3.1%	33,283	-7.8%	83,985	152.3%	90,370	171.5%	90,064	-0.3%
Goodwill	-	-	-	-	50,907	-	43,962	-	43,869	-0.2%
Intangible fixed assets	36,109	3.1%	33,283	-7.8%	33,078	-0.6%	46,407	39.4%	46,195	-48.9%
Investments and Other assets	12,984	4.6%	15,963	22.9%	15,183	-4.9%	22,306	39.7%	21,138	-5.2%
Investment securities	6	0.0%	1,224	-	1,125	-8.1%	5,552	353.6%	5,704	2.7%
Deferred tax assets	7,679	11.4%	9,052	17.9%	8,249	-8.9%	10,800	19.3%	9,770	-9.5%
Other investments	5,298	-3.9%	5,686	7.3%	5,808	2.1%	5,953	4.7%	5,663	-4.9%
Total assets	413,517	9.3%	419,574	1.5%	419,053	-0.1%	464,969	10.8%	473,910	1.9%
Current liabilities	49,929	2.0%	51,876	3.9%	53,288	2.7%	65,180	25.6%	69,360	6.4%
Notes payable and Accounts payable	20,984	-6.5%	21,189	1.0%	22,437	5.9%	29,852	40.9%	31,267	4.7%
Other current liabilities	28,944	9.2%	30,686	6.0%	30,851	0.5%	35,327	15.1%	38,093	7.8%
Long-Term liabilities	15,908	4.0%	15,634	-1.7%	16,060	2.7%	17,279	10.5%	17,592	1.8%
Deferred tax liabilities	648	-18.8%	1,043	60.8%	980	-6.1%	1,708	63.8%	1,922	12.5%
Liability for Retirement Benefits	7,436	5.9%	7,337	-1.3%	7,541	2.8%	7,362	0.3%	7,529	2.3%
Other long-term liabilities	7,823	4.8%	7,253	-7.3%	7,538	3.9%	8,208	13.2%	8,140	-0.8%
Total liabilities	65,837	2.5%	67,510	2.5%	69,348	2.7%	82,460	22.1%	86,952	5.4%
Common stock	14,146	1.5%	14,483	2.4%	14,527	0.3%	14,727	1.7%	14,780	0.4%
Capital surplus	24,303	0.0%	24,585	1.2%	24,629	0.2%	24,721	0.6%	24,774	0.2%
Retained earnings	266,651	8.6%	293,546	10.1%	294,343	0.3%	322,681	9.9%	325,123	0.8%
Treasury stock	△ 9,159	-	△ 28,352	209.6%	△ 28,352	0.0%	△ 52,392	84.8%	△ 56,549	7.9%
Total accumulated other comprehensive incom	48,573	76.1%	45,020	-7.3%	41,814	-7.2%	70,094	55.7%	76,194	8.7%
Stock acquisition rights	2,087	4.9%	1,663	-20.3%	1,631	-1.9%	1,293	-22.3%	1,187	-8.2%
Non-controlling interests	1,076	13.5%	1,116	3.8%	1,110	-0.6%	1,383	23.9%	1,447	4.6%
Total net assets	347,679	10.6%	352,064	1.3%	349,704	-0.7%	382,509	8.6%	386,957	1.2%
Total liabilities and net assets	413,517	9.3%	419,574	1.5%	419,053	-0.1%	464,969	10.8%	473,910	1.9%

(Note1) MISUMI Group has applied IFRS 16 "Leases" from FY2020/3 to certain overseas consolidated subsidiaries. The right-to-use assets are booked in "Other tangible fixed assets", and Lease obligations are booked in and "Other long-term liabilities".
(Note2) Items where the increase/decrease rate exceeds 1,000% are indicated as "-".

2 Consolidated Statement of Income

(million yen)

	Fiscal year ended March 2024		Fiscal year ended March 2025		1st quauter ended June 2025		Fiscal year ended March 2026		1st quauter ended June 2026		Fiscal year ended March 2027 Forecast	
	Amount	Sales ratio YoY%	Amount	Sales ratio YoY%	Amount	Sales ratio 1Qo1Q%	Amount	Sales ratio YoY%	Amount	Sales ratio 1Qo1Q%	Amount	Sales ratio YoY%
Factory Automation	118,219	32.2% -3.0%	135,803	33.8% 14.9%	33,569	33.8% 0.0%	160,498	36.4% 18.2%	51,555	39.2% 53.6%	216,500	40.7% 34.9%
Die Components	79,932	21.7% 1.0%	86,451	21.5% 8.2%	21,060	21.2% -3.8%	88,368	20.0% 2.2%	24,205	18.4% 14.9%	94,100	17.7% 6.5%
VONA	169,497	46.1% -1.5%	179,732	44.7% 6.0%	44,738	45.0% 1.5%	192,516	43.6% 7.1%	55,679	42.4% 24.5%	221,400	41.6% 15.0%
Net sales	367,649	100.0% -1.5%	401,987	100.0% 9.3%	99,368	100.0% -0.2%	441,383	100.0% 9.8%	131,440	100.0% 32.3%	532,000	100.0% 20.5%
Cost of sales	200,272	54.5% -0.9%	214,997	53.5% 7.4%	53,428	53.8% 2.0%	235,367	53.3% 9.5%	69,340	52.8% 29.8%		
Gross profit	167,377	45.5% -2.2%	186,990	46.5% 11.7%	45,939	46.2% -2.6%	206,015	46.7% 10.2%	62,099	47.2% 35.2%		
S G & A expenses	129,011	35.1% 3.7%	140,509	35.0% 8.9%	36,311	36.5% 2.8%	158,402	35.9% 12.7%	44,261	33.7% 21.9%		
Operating income	38,365	10.4% -17.7%	46,480	11.6% 21.2%	9,627	9.7% -18.6%	47,613	10.8% 2.4%	17,837	13.6% 85.3%	67,000	12.6% 40.7%
Non-operating income	4,199	1.1% 84.0%	4,701	1.2% 11.9%	930	0.9% -21.6%	2,618	0.6% -44.3%	565	0.4% -39.3%		
Non-operating expenses	1,299	0.4% 22.7%	1,279	0.3% -1.6%	286	0.3% 191.2%	1,135	0.3% -11.3%	572	0.4% 100.1%		
Ordinary income	41,265	11.2% -13.7%	49,901	12.4% 20.9%	10,272	10.3% -20.5%	49,095	11.1% -1.6%	17,830	13.6% 73.6%	67,300	12.7% 37.1%
Extraordinary income/losses(Δ)	△ 2,045	-0.6% 56.6%	38	0.0% -101.9%	-	- -	△ 597	-0.1% -1654.6%	△ 121	-0.1% 0.0%		
Income taxes	10,964	3.0% -9.6%	13,285	3.3% 21.2%	3,015	3.0% -17.1%	7,873	1.8% -40.7%	5,967	4.5% 97.9%		
Net income attributable to non-controlling interests	102	0.0% -17.3%	105	0.0% 2.6%	36	0.0% 46.7%	167	0.0% 58.7%	38	0.0% 4.9%		
Net income attributable to owners of parent	28,152	7.7% -17.9%	36,549	9.1% 29.8%	7,219	7.3% -22.0%	40,457	9.2% 10.7%	11,703	8.9% 62.1%	44,800	8.4% 10.7%

3 Consolidated Statement of Cash Flows

(million yen)

	Fiscal year ended March 2024		Fiscal year ended March 2025		1st quauter ended June 2025		Fiscal year ended March 2026		1st quauter ended June 2026	
	Amount	YoY	Amount	YoY	Amount	1Qo1Q	Amount	YoY	Amount	1Qo1Q
Operating activities	54,567	23,120	60,461	5,893	4,859	△ 4,229	52,190	△ 8,270	11,302	6,442
Income before income taxes	39,219	△ 7,313	49,940	10,720	10,272	△ 2,644	48,498	△ 1,441	17,709	7,436
Depreciation, Amortization	17,564	977	17,718	153	4,164	△ 321	17,939	221	4,799	635
Amortization of goodwill	-	-	-	-	-	-	2,209	2209	774	774
Decrease (Increase) in working capital	6,059	17,826	4,228	△ 1,831	△ 5,611	△ 5,121	△ 6,044	△ 10,272	△ 2,483	3,127
Other	△ 8,276	11,629	△ 11,425	△ 3,148	△ 3,965	3,858	△ 10,412	1,013	△ 9,496	△ 5,531
Investing activities	△ 18,995	38	△ 32,452	△ 13,457	△ 30,029	△ 12,868	△ 43,203	△ 10,751	△ 90	29,938
Purchase of fixed assets	△ 17,976	△ 4,350	△ 15,434	2,541	△ 2,658	1,289	△ 14,288	1,146	△ 3,866	△ 1,208
Deposits and withdrawals of time deposits	△ 1,483	3,933	△ 16,100	△ 14,617	21,174	34,445	23,746	39,847	4,254	△ 16,920
Purchase of shares of subsidiaries resulting in change	-	-	-	-	△ 48,483	△ 48,483	△ 48,483	-48483	△ 480	48,003
Other	464	455	△ 916	△ 1,381	△ 61	△ 119	△ 4,177	△ 3,261	2	64
Financing activities	△ 18,968	△ 7,799	△ 31,759	△ 12,790	△ 10,272	1,386	△ 41,801	△ 10,042	△ 14,068	△ 3,795
Dividends paid	△ 7,058	2,185	△ 9,653	△ 2,595	△ 6,422	△ 2,231	△ 11,322	△ 1,668	△ 9,262	△ 2,839
Purchase of treasury stock	△ 10,095	△ 10,094	△ 20,164	△ 10,068	-	6,891	△ 25,132	△ 4,968	△ 4,157	△ 4,157
Other	△ 1,814	109	△ 1,940	△ 126	△ 3,850	△ 3,273	△ 5,346	△ 3,405	△ 648	3,202
Effect of exchange rate change on cash and cash equivalents	10,132	6,179	△ 1,367	△ 11,500	△ 779	△ 7,532	8,757	10,125	2,543	3,323
Net increase (decrease) in cash and cash equivalents	26,736	21,538	△ 5,117	△ 31,853	△ 36,222	△ 23,243	△ 24,056	△ 18,938	△ 312	35,910
Cash and cash equivalents at beginning of year	106,640	5,197	133,376	26,736	128,259	△ 5,117	128,259	△ 5,117	104,202	△ 24,056
Cash and cash equivalents at end of year	133,376	26,736	128,259	△ 5,117	92,036	△ 28,361	104,202	△ 24,056	103,890	11,853

4 Key Financial Indicator

	Fiscal year ended March 2024	Fiscal year ended March 2025	1st quauter ended June 2025	Fiscal year ended March 2026	1st quauter ended June 2026
EBITDA (million yen)	55,930	64,199	13,792	67,762	23,411
Net income per share(yen)	99.75	131.95	26.28	149.30	44.23
Operating Income Margin (%)	10.4	11.6	9.7	10.8	13.6
Return on Assets (%)	7.1	8.8	1.7	9.1	2.5
Return on Equity (%)	8.6	10.5	2.1	11.1	3.1
Current Ratio (%)	627.7	612.6	503.0	453.6	441.0
Equity Ratio (%)	83.3	83.2	82.8	81.7	81.1
Receivables Turnover (Days)	75.6	70.0	73.4	73.1	70.7
Inventory Turnover (Months)	4.7	4.1	3.9	3.6	3.2

- Formula -

- EBITDA: Operating income ＋ Depreciation, Amortization ＋ Amortization of goodwill
- Net income per share: Net Income/Weighted average number of shares outstanding during the fiscal year(excluding treasury stock)
- Operating Income Margin: Operating Income/Sales
- Return on Assets: Net Income/((Last Ending Assets＋Ending Assets)/2)
- Return on Equity: Net Income/((Last Ending Equity＋Ending Equity)/2)
- Current Ratio: Current Assets/Current Liabilities
- Equity Ratio: Ending Equity/Ending Assets
- Receivables Turnover (Days): (Last Ending Trade Notes & Receivable＋Ending Trade Notes ＆ Receivable)/2/Sales×365Days(91 Days)
- Inventory Turnover (Months) : (Last Ending Inventory ＋Ending Inventory)/2/COGS×12Months(3 Months)