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Consolidated Financial Results for the Three Months Ended June 30, 2026 [Japanese GAAP]

July 31, 2026

Company name: MISUMI Group Inc.
Stock exchange listing: Tokyo Stock Exchange
Securities Code: 9962
URL: https://www.misumi.co.jp/english/
Representative: Arata Shimizu, Representative Director and President
Contact: Toru Takanami, Senior Corporate Officer, CFO, Representative of Finance Platform
Phone: +81-3-6777-7501
Scheduled date of dividend payments: –
Preparation of supplemental explanatory materials: Yes (materials for institutional investors)
Holding of financial results meeting: Yes (meeting for institutional investors)

(Amounts of less than one million yen are rounded down.)

1. Consolidated Financial Results for the Three Months Ended June 30, 2026 (April 1, 2026 to June 30, 2026)

(1) Consolidated Operating Results (Accumulated) (% indicates changes from the previous corresponding period.)

	Net sales		Operating income		Ordinary income		Net income attributable to owners of parent	
Three months ended	Million yen	%	Million yen	%	Million yen	%	Million yen	%
June 30, 2026	131,440	32.3	17,837	85.3	17,830	73.6	11,703	62.1
June 30, 2025	99,368	(0.2)	9,627	(18.6)	10,272	(20.5)	7,219	(22.0)

(Note) Comprehensive income: Three months ended June 30, 2026: ¥17,863 million 336.5%
Three months ended June 30, 2025: ¥4,092 million (82.1)%

	Net income per share	Net income per share (diluted)
Three months ended	Yen	Yen
June 30, 2026	44.23	44.15
June 30, 2025	26.28	26.23

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio
	Million yen	Million yen	%
As of June 30, 2026	473,910	386,957	81.1
As of March 31, 2026	464,969	382,509	81.7

(Reference) Equity: As of June 30, 2026: ¥384,322 million
As of March 31, 2026: ¥379,832 million

2. Cash Dividends

	Cash dividends per share for the fiscal year				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	–	18.02	–	34.96	52.98
Fiscal year ending March 31, 2027	–				
Fiscal year ending March 31, 2027 (Forecast)		30.92	–	28.53	59.45

(Note) Revision of the latest forecast for cash dividends: Yes

3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2027 (April 1, 2026 to March 31, 2027)

(% indicates changes from the previous corresponding period.)

	Net sales		Operating income		Ordinary income		Net income attributable to owners of parent		Net income per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
2nd quarter-end (Cumulative)	266,000	29.2	35,000	78.4	35,200	72.6	23,300	66.5	88.18
Full year	532,000	20.5	67,000	40.7	67,300	37.1	44,800	10.7	169.67

(Note) Revision of the latest financial results forecasts: Yes

*** Notes:**

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of special accounting procedures for the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates and retrospective restatement
1) Changes in accounting policies due to the revision of accounting standards: None
2) Changes in accounting policies other than 1) above: None
3) Changes in accounting estimates: None
4) Retrospective restatement: None

(4) Total number of shares outstanding (common stock)
1) Total number of shares outstanding at the end of the period (including treasury stock):
As of June 30, 2026: 285,257,597 shares
As of March 31, 2026: 285,221,897 shares

2) Total number of treasury stock at the end of the period:
As of June 30, 2026: 21,449,024 shares
As of March 31, 2026: 20,288,824 shares

3) Weighted average number of shares outstanding during the period:
Three months ended June 30, 2026: 264,592,148 shares
Three months ended June 30, 2025: 274,703,562 shares

* Review of the Japanese-language originals of the attached quarterly consolidated financial statements by certified public accountants or an audit firm: None

* Explanation on the appropriate use of forecasts and other notes

The earnings forecasts and other forward-looking statements herein are based on information available to the Company at the time of preparation and certain assumptions deemed to be reasonable, and actual results may differ significantly from the forecasts due to various factors. For the assumptions on the earnings forecasts and notes on their use, please refer to “Explanation of Consolidated Financial Results Forecast and Other Forward-looking Statements” on page 4 of the attached document.

Contents of Attachment

1. Overview of Business Results, etc.

(1) Overview of Business Results for the Current Quarterly Consolidated Cumulative Period

During the first quarter of the consolidated fiscal year under review, the global economy continued to face an uncertain outlook amid heightened geopolitical risks, such as tensions in the Middle East.

In this economic environment, MISUMI Group is leveraging its unique Business MODEL, which encompasses manufacturing and distribution businesses. By advancing the global Business Foundation supporting these operations, we contribute to industries related to automation demand, particularly the manufacturing industry, by meeting customers' needs for Reliable and Quick Delivery.

We continued to develop new businesses, including new products and services, by capitalizing on the robust Business Foundations in IT, production, and logistics that we have built over the years. We also made efforts to accurately capture customer demand by utilizing our global network of sites.

As a result, MISUMI Group captured demand from data center- and semiconductor-related sectors, which expanded on the back of AI-related investment, as well as a recovery in demand seen in part of the automotive sector, our major customer industry.

As a result, consolidated net sales amounted to ¥131,440 million (32.3% increase year-over-year). In terms of profits, operating income totaled ¥17,837 million (85.3% increase year-over-year), ordinary income totaled ¥17,830 million (73.6% increase year-over-year), and quarterly net income attributable to owners of the parent amounted to ¥11,703 million (62.1% increase year-over-year).

① Factory Automation (FA) Business

The FA business accurately captured the global recovery trend in capital investment demand. In addition to capturing data center-related demand, Digital MODEL initiatives such as Fictiv, the Economy Series, D-JIT, and meviy drove business performance. As a result, net sales reached ¥51,555 million (53.6% increase year-over-year), and operating income totaled ¥8,130 million (107.3% increase year-over-year).

② Die Components Business

The business environment surrounding the Die Components business varied in strength by region but remained solid overall. As a result, net sales amounted to ¥24,205 million (14.9% increase year-over-year), and operating income totaled ¥2,931 million (38.5% increase year-over-year).

③ VONA Business

VONA business is MISUMI Group's distribution business, which sells manufacturing and automation-related equipment parts—including products from other manufacturers in addition to MISUMI-branded products—as well as indirect materials such as MRO (consumables). All regions except Europe achieved double-digit growth, and alongside the effect of higher sales, profitability also improved, resulting in net sales of ¥55,679 million (24.5% increase year-over-year), with an operating income of ¥6,776 million (88.8% increase year-over-year).

(2) Overview of Financial Position for the Current Quarterly Consolidated Cumulative Period

1) Assets, liabilities and net assets

Total assets as of the end of the first quarter of the fiscal year were ¥473,910 million, an increase of ¥8,941 million (+1.9%) compared to the previous year-end. This was mainly attributable to an increase of ¥10,244 million (+3.5%) in current assets due to increases in notes and accounts receivable - trade and raw materials and supplies, while investments and other assets decreased by ¥1,167 million (-5.2%).

Total liabilities amounted to ¥86,952 million, an increase of ¥4,492 million (+5.4%) compared to the previous year-end. This was mainly attributable to an increase of ¥4,179 million (+6.4%) in current liabilities due to increases in notes and accounts payable - trade and other current liabilities, while provision for bonuses decreased, and an increase of ¥313 million (+1.8%) in non-current liabilities.

Total net assets amounted to ¥386,957 million, an increase of ¥4,448 million (+1.2%) compared to the previous year-end. This was primarily because shareholders' equity decreased by ¥1,610 million (-0.5%) as shareholders' equity decreased due to the purchase of treasury stock while retained earnings increased, and accumulated other comprehensive income, including foreign currency translation adjustments, increased by ¥6,100 million (+8.7%).

As a result, the equity ratio was 81.1%, compared to 81.7% at the end of the previous year.

2) Cash flows

At the end of the first quarter of the fiscal year, cash and cash equivalents amounted to ¥103,890 million, a decrease of ¥312 million compared to the previous year-end.

Cash inflows from operating activities amounted to a net cash inflow of ¥11,302 million (a net cash inflow of ¥4,859 million for the same period in the previous year). The breakdown is as follows. Income before income taxes was ¥17,709 million. Depreciation and amortization was ¥4,799 million. The amount of decrease in provision for bonuses was ¥2,193 million. The amount of increase in notes and accounts receivable – trade was ¥2,825 million. Income taxes paid was ¥3,290 million.

Cash outflows from investing activities amounted to a net cash outflow of ¥90 million (a net cash outflow of ¥30,029 million for the same period in the previous year). The breakdown is as follows. The purchase of fixed assets was ¥3,866 million. Payments into time deposits were ¥2,060 million. Refund from time deposits was ¥6,315 million.

Cash outflows from financing activities amounted to a net cash outflow of ¥14,068 million (a net cash outflow of ¥10,272 million for the same period in the previous year). The main items were purchase of treasury stock of ¥4,157 million and dividends paid of ¥9,262 million.

(3) Explanation of Consolidated Financial Results Forecast and Other Forward-looking Statements

Regarding the consolidated earnings forecast for the fiscal year ending March 31, 2027, while geopolitical risks and other sources of uncertainty are expected to persist, the benefits of Digital MODEL initiatives, such as Fictiv, the Economy Series, D-JIT, and meviy, are emerging and continuing at a pace exceeding initial expectations. Combined with expanding demand driven by data center- and semiconductor-related investment, the Company will revise its full-year consolidated earnings forecast as follows.

Should any events arise that necessitate a revision to this forecast due to changes in the business environment or other factors, we will promptly disclose such information.

(The assumed average exchange rates for the period from July 1, 2026, to March 31, 2027, are USD/JPY 155.0, EUR/JPY 182.0, and RMB/JPY 22.5.)

[Consolidated Financial Results Forecast for the First Half of the Fiscal Year Ending March 31, 2027 (April 1, 2026 - September 30, 2026)]

	Net sales (Million yen)	Operating income (Million yen)	Ordinary income (Million yen)	Net income attributable to owners of parent (Million yen)	Net income per share (Yen)
Revised forecast	266,000	35,000	35,200	23,300	88.18
Previous forecast	238,400	24,100	24,600	16,700	63.03

[Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2027 (April 1, 2026 to March 31, 2027)]

	Net sales (Million yen)	Operating income (Million yen)	Ordinary income (Million yen)	Net income attributable to owners of parent (Million yen)	Net income per share (Yen)
Revised forecast	532,000	67,000	67,300	44,800	169.67
Previous forecast	491,500	55,000	55,900	37,400	141.17

The forecast for dividends is announced in the press release dated July 31, 2026, titled “Announcement Regarding the Revision of Consolidated Business Forecast and Dividend Forecast”

2. Quarterly Consolidated Financial Statements and Primary Notes

(1) Quarterly Consolidated Balance Sheet

(Million yen)

	As of March 31, 2026	As of June 30, 2026
Assets		
Current assets		
Cash and deposits	112,941	108,512
Notes and accounts receivable - trade	98,520	105,707
Merchandise and finished goods	60,171	60,042
Work in process	3,094	3,396
Raw materials and supplies	10,172	11,729
Other	11,915	17,118
Allowance for doubtful accounts	(1,161)	(608)
Total current assets	295,654	305,899
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	23,005	23,366
Machinery, equipment and vehicles, net	16,133	15,721
Land	4,323	4,327
Other, net	13,175	13,392
Total property, plant and equipment	56,638	56,808
Intangible assets		
Software	28,143	28,070
Goodwill	43,962	43,869
Other	18,264	18,125
Total intangible assets	90,370	90,064
Investments and other assets		
Investment securities	5,552	5,704
Other	17,093	16,217
Allowance for doubtful accounts	(339)	(782)
Total investments and other assets	22,306	21,138
Total non-current assets	169,314	168,011
Total assets	464,969	473,910

(Million yen)

	As of March 31, 2026	As of June 30, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	29,852	31,267
Accounts payable – other	8,653	8,597
Income taxes payable	4,867	5,574
Provision for bonuses	6,333	4,186
Provision for directors' bonuses	226	207
Other	15,246	19,527
Total current liabilities	65,180	69,360
Non-current liabilities		
Liability for retirement benefits	7,362	7,529
Provision for loss on business liquidation	68	—
Other	9,848	10,063
Total non-current liabilities	17,279	17,592
Total liabilities	82,460	86,952
Net assets		
Shareholders' equity		
Capital stock	14,727	14,780
Capital surplus	24,721	24,774
Retained earnings	322,681	325,123
Treasury stock	(52,392)	(56,549)
Total shareholders' equity	309,738	308,127
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	118	222
Foreign currency translation adjustments	69,647	75,651
Remeasurements of defined benefit plans	328	321
Total accumulated other comprehensive income	70,094	76,194
Stock acquisition rights	1,293	1,187
Non-controlling interests	1,383	1,447
Total net assets	382,509	386,957
Total liabilities and net assets	464,969	473,910

(2) Quarterly Consolidated Statement of Income and Comprehensive Income

Quarterly Consolidated Statement of Income

For the Three Months Ended June 30, 2026 and 2025

(Million yen)

	For the three months ended June 30, 2025	For the three months ended June 30, 2026
Net sales	99,368	131,440
Cost of sales	53,428	69,340
Gross profit	45,939	62,099
Selling, general and administrative expenses	36,311	44,261
Operating income	9,627	17,837
Non-operating income		
Interest income	805	387
Miscellaneous income	124	177
Total non-operating income	930	565
Non-operating expenses		
Interest expenses	29	84
Foreign exchange losses	234	263
Commission expenses	0	3
Miscellaneous loss	21	221
Total non-operating expenses	286	572
Ordinary income	10,272	17,830
Extraordinary income		
Reversal of provision for loss on business liquidation	—	33
Total extraordinary income	—	33
Extraordinary losses		
Impairment loss	—	155
Total extraordinary losses	—	155
Income before income taxes	10,272	17,709
Income taxes	3,015	5,967
Net income	7,256	11,741
Net income attributable to non-controlling interests	36	38
Net income attributable to owners of parent	7,219	11,703

Quarterly Consolidated Statement of Comprehensive Income
For the Three Months Ended June 30, 2026 and 2025

(Million yen)

	For the three months ended June 30, 2025	For the three months ended June 30, 2026
Net income	7,256	11,741
Other comprehensive income		
Valuation difference on available-for-sale securities	(99)	103
Foreign currency translation adjustments	(3,056)	6,020
Remeasurements of defined benefit plans, net of tax	(2)	(6)
Share of other comprehensive income in associates	(4)	4
Total other comprehensive income	(3,163)	6,121
Comprehensive income	4,092	17,863
Comprehensive income attributable to		
Owners of parent	4,012	17,803
Non-controlling interests	79	59

(3) Quarterly Consolidated Statement of Cash Flows

(Million yen)

	For the three months ended June 30, 2025	For the three months ended June 30, 2026
Cash flows from operating activities		
Income before income taxes	10,272	17,709
Depreciation and amortization	4,164	4,799
Amortization of goodwill	—	774
Impairment loss	—	155
Increase (decrease) in liability for retirement benefits	168	153
Increase (decrease) in provision for bonuses	(2,877)	(2,193)
Increase (decrease) in provision for directors' bonuses	(157)	(19)
Increase (decrease) in allowance for doubtful accounts	140	(136)
Interest and dividend income	(829)	(418)
Interest expenses	29	84
Share-based payment expenses	209	228
Foreign exchange (gains) losses	(262)	(55)
Share of (profit) loss of entities accounted for using equity method	(11)	(10)
(Increase) decrease in notes and accounts receivable – trade	(2,037)	(2,825)
(Increase) decrease in inventories	(331)	(685)
(Increase) decrease in consumption taxes refund receivable	(696)	(267)
Increase (decrease) in notes and accounts payable – trade	(3,241)	1,027
Increase (decrease) in accounts payable – other	2,362	768
(Increase) decrease in other assets	(900)	(4,964)
Increase (decrease) in other liabilities	1,144	275
Subtotal	7,145	14,398
Interest and dividend income received	733	279
Interest expenses paid	(29)	(84)
Income taxes paid	(2,989)	(3,290)
Net cash provided by operating activities	4,859	11,302
Cash flows from investing activities		
Purchase of fixed assets	(2,658)	(3,866)
Payments into time deposits	(3,480)	(2,060)
Refund from time deposits	24,655	6,315
Payments for lease and guarantee deposits	(356)	(21)
Proceeds from collection of lease and guarantee deposits	92	40
Purchase of shares of subsidiaries resulting in change in scope of consolidation	(48,483)	(480)
Other, net	202	(16)
Net cash used in investing activities	(30,029)	(90)
Cash flows from financing activities		
Purchase of treasury stock	—	(4,157)
Repayments of borrowings	(3,289)	—
Dividends paid	(6,422)	(9,262)
Repayments of lease obligations	(498)	(628)
Other, net	(62)	(19)
Net cash used in financing activities	(10,272)	(14,068)
Effect of exchange rate change on cash and cash equivalents	(779)	2,543
Net increase (decrease) in cash and cash equivalents	(36,222)	(312)
Cash and cash equivalents at beginning of period	128,259	104,202
Cash and cash equivalents at end of period	92,036	103,890

(4) Notes to the Quarterly Consolidated Financial Statements

(Notes on going concern assumption)

Not applicable

(Notes on significant changes in shareholders' equity)

During the first three months of the current fiscal year, the Company purchased 1,126,100 shares of treasury stock pursuant to a resolution of the Board of Directors on April 30, 2026. As a result, treasury stock increased by ¥4,157 million, reaching ¥56,549 million at the end of the period.

(Changes in accounting policies)

Not applicable

(Segment information)

[Segment information]

For the three months ended June 30, 2025 (from April 1, 2025 to June 30, 2025)

1. Net sales, segment income, and information on disaggregation of revenue by reportable segment

(Million yen)

	Reportable Segments				Adjustments	Consolidated
	FA Business	Die Components Business	VONA Business	Total		
Net sales Revenue from contracts with customers	33,569	21,060	44,738	99,368	–	99,368
Sales to customers	33,569	21,060	44,738	99,368	–	99,368
Internal sales to other segments	–	–	–	–	–	–
Total	33,569	21,060	44,738	99,368	–	99,368
Segment income	3,922	2,116	3,588	9,627	–	9,627

(Note) Total of segment income corresponds to operating income in the Consolidated Statement of Income.

2. Impairment loss on non-current assets or goodwill by reportable segment

(Significant changes in goodwill)

The Company acquired Fictiv Inc. and its seven subsidiaries during the first three months of the previous fiscal year. As a result, an increase of ¥41,992 million in goodwill was recorded in the FA Business.

The amount reflected in goodwill shows a significant revision of the initial amount allocated for acquisition costs. This revision occurred following the finalization of the provisional accounting treatment associated with the business combination in the previous fiscal year.

For the three months ended June 30, 2026 (from April 1, 2026 to June 30, 2026)

1. Net sales, segment income, and information on disaggregation of revenue by reportable segment

(Million yen)

	Reportable Segments				Adjustments	Consolidated
	FA Business	Die Components Business	VONA Business	Total		
Net sales Revenue from contracts with customers	51,555	24,205	55,679	131,440	–	131,440
Sales to customers	51,555	24,205	55,679	131,440	–	131,440
Internal sales to other segments	–	–	–	–	–	–
Total	51,555	24,205	55,679	131,440	–	131,440
Segment income*1	8,130	2,931	6,776	17,837	–	17,837

Segment income before amortization of goodwill*2	9,132	2,931	6,776	18,840	–	18,840

*1. Total of segment income corresponds to operating income in the Consolidated Statement of Income.

*2. The additional segment profit by amortization amount of goodwill and amortization expense of intangible asset related to the acquisition of Fictiv Inc.

2. Impairment loss on non-current assets or goodwill by reportable segment
Description is omitted due to immateriality.

[Supplementary information]
For the three months ended June 30, 2025 (from April 1, 2025 to June 30, 2025)
Information by region
(1) Net sales

(Million yen)

Japan	China	Asia	America	Europe	Others	Total
41,865	21,010	15,814	11,506	6,710	2,460	99,368

(Note) Net sales represent the net sales of the Group in Japan and other countries or regions.

(2) Property, plant and equipment

(Million yen)

Japan	China	Vietnam	America	Others	Total
15,182	14,957	4,031	8,796	8,882	51,850

For the three months ended June 30, 2026 (from April 1, 2026 to June 30, 2026)
Information by region
(1) Net sales

(Million yen)

Japan	China	Asia	America	Europe	Others	Total
47,535	31,530	23,107	18,856	7,604	2,805	131,440

(Note) Net sales represent the net sales of the Group in Japan and other countries or regions.

(2) Property, plant and equipment

(Million yen)

Japan	China	Vietnam	America	Others	Total
17,341	16,900	4,089	9,451	9,024	56,808